

Report of the Strategic Director of Corporate Services to the meeting of the Executive to be held on 4th April 2017.

BR

Subject:

Qtr 4 Financial Position Statement for 2016-17

Summary statement:

This report provides Members with an overview of the forecast financial position of the Council for 2016-17.

It examines the latest spend against revenue and capital budgets and forecasts the financial position at the year end. It states the Council's current balances and reserves and forecasts school balances for the year.

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Overview & Scrutiny Area:
Corporate

QUARTER 4 FINANCIAL POSITION STATEMENT FOR 2016-17

1.0 INTRODUCTION

This report is the fourth monitoring report presented to Members on the Council's 2016-17 financial position. It provides an early indication of the revenue and capital financial position of the Council at the 31st March 2017.

This 4th Qtr report covers

- The forecast outturn of the Council's revenue budget including management mitigations where issues have been identified.
- Better use of budget requests to carry forward unspent funds in 2016/17 to fund deferred activity and priorities in 2017/18.
- The delivery of 2016-17 approved budget savings plans.
- A statement on the Council's reserves including movements to the 28th February 2017.
- An update on the Capital Investment Plan.
- An update on Council Tax and Business Rates collection.

The Finance and Performance Outturn report published in June will provide a detailed commentary on the financial and service performance of all Council services.

2.0 MAIN FINANCIAL MESSAGES

Based on 28th February 2017 projection, the Council is forecasting that spend will be £0.2m under the approved budget of £378m, a £0.4m improvement from the forecast position reported at Qtr 3. Despite the overall underspend, there are however a number of significant budget variances within services.

- Children's Services are forecast to overspend the £95.3m net expenditure budget (£551.9m Gross budget) by £4.1m (£2.9m at Qtr 3). The increase in the forecast overspend since Qtr 3 is largely attributable to External Purchased placements (+£1m to £2.1m) as a result of more children in Purchased Placements and longer term placements.
- The overspend in Children's Social Care services is underpinned by a 9% increase in children coming into care. This rise is 23% nationally. Section 5.2 provides further detail.
- The Department of Health and Wellbeing (formerly Adult Services and Public Health) are forecast to overspend the £121.6m net expenditure budget (£204.4m Gross Budget) by £2.8m (£3.2m at Qtr 3). This is caused mainly by a £3.2m forecast overspend on Purchased Care; a £1.0m underachievement of service user income, a £0.3m recurrent overspend on the BACES equipment service, £0.3m overspend on No Recourse to Public Funds, £0.3m on Deprivation of Liberty Safeguards (DOLS), offset by underspends of £1.8m across other parts of Adult Services. Public Health is

also forecast to underspend by £0.2m and deliver savings as planned. Section 5.1 provides further detail.

- The forecast overspends in Adults and Children's Social Care services linked to high demand outlined above are more than offset by forecast underspends in other departments – see Sections 5.3 to 5.7 for details.
- In addition to the £1.2m increase in the Children's Services forecast overspend since Qtr 3, other significant movements since the last report include:
 - A £1.5m movement in the Department of Place forecast to a £1m underspend.
 - The Economy and Development services underspend has increased by £1.1m to £1.5m as a result of spend on some schemes being deferred to 2017/18, the possibility of which had been highlighted previously. A request to carry funds forward to continue work on the schemes has been submitted and is detailed in Section 3.2.
 - Planning Transport and Highways has a £0.4m reduction in the forecast overspend to £0.5m due to the service deferring delivery of the allocations parts of the Local Plan as a result of the holding direction by the Planning and Housing Minister. A request to carry funds forward to enable the completion of the Local Plan has been submitted per Section 3.2.
 - A £1m increase in the Corporate Services underspend to £3.7m, largely due to a £0.7m increase in the Energy Units underspend linked to the confirmation of energy credits. Prior reporting had highlighted the possibility of this..
 - The net impact of the above is offset by plans to transfer to reserves expenditure that has been deferred to 2017/18.
- Section 3.2 of the report outlines requests to carry forward unspent funds of approximately £2.5m from 2016/17 to 2017/18 to fund delayed activity and priority projects.
- Regarding the £45.6m budgeted savings that are included in the budgets outlined above, there are risks associated with the underachievement of a number of plans and it is forecast that £8.6m of savings will not be delivered as intended. The main underachieved savings are linked to Health and Wellbeing - Adult Services (£3.3m), Transport Assistance (£3.0m), Looked After Children (£1.8m), and a number of smaller underachievement's outlined in section 4.2 – Delivery of budget savings proposals. One of the aims of this report is to flag these so that necessary action can be taken.
- A fuller analysis of the main departmental variances to budget are outlined in section 5 - Service commentaries. Actions taken between now and the end of the financial year, together with additional issues that might arise will affect the ultimate outturn position.
- At 28th February, allocated and unallocated reserves stand at £149.4m of which £115.6m relate to the Council and £33.8m relate to Schools. £1m of further reserves have been used since the Qtr 3 report to fund dilapidation costs associated with vacating the leased Future House.

- During 2016-17 there has been a net reduction in total reserves of £18.3m including £11.4m of reserves to support the 2016/17 budget.
- Unallocated reserves currently stand at £13.8m as a contingency reserve which is equivalent to 3.6% of the Council's net budget (or just 1.6% of the Council's gross budget excluding schools).
- Regarding Capital Expenditure, the profiled resource position for 2016-17 for the Capital Investment Plan (CIP) stands at £76.1m with £49.7m incurred at 28th February. Section 7.0 provides further detail.
- Since the Qtr 3 report, the Project Appraisal Group has assessed the £2m Property Programme Essential Maintenance Programme for 2017/18 (see also Property Programme Executive Board Report - 4th April 2017) and recommends for it to be funded from reserves and contingencies.
- Regarding Council Tax, by statute the Council will receive its £159.9m budgeted share of Council Tax in 2016-17, with any difference in the actual amount collected carried forward into 2017-18. A surplus of £2m is projected in 2016-17, helping the 2017-18 budget by the same amount.
- By 31st January 2017 the Council had collected £162.2m (83.5%) of the value of Council Tax bills for the year compared with £154.0m (83.5%) at the same stage last year.
- Also by statute the Council in 2016-17 will receive its £74.1m budgeted share of Business Rates from the Collection Fund with any difference in the actual amount collected carried forward into 2017-18. A deficit of £5.8m is projected in 2016-17 causing an equivalent pressure to the 2017-18 budget.
- The shortfall is caused by the impact of successful appeals, which require the Council to pay out refunds and reduce on-going Business Rate income. For example, appeals caused higher than expected refunds and reductions in rateable values in some city centre areas. A report detailing the calculation of the Business Rates base including an explanation of the lower than forecast Business Rates was presented to Executive on 10/01/2017.
- At 31st January 2017, the Council had collected £129.3m (85.5%) of the value of Business Rates bills for the year compared with £125.1m (86.3%) at the same point last year. The reduction in the % of total bills collected is in part due to changes in rateable value for several large value properties resulting in payments not being collected in the month and the payment plan being recalculated over the remainder of the year.

3.0 COUNCIL REVENUE FORECAST

2016-17 Revenue Budget

The Council is forecast to underspend the £378m net expenditure budget by £0.2m. The budget is after £45.6m of service and non service budget savings.

3.1 2016-17 Revenue Forecast as at 28th February 2017

| | Gross expenditure | | | Income | | | Net expenditure | | |
|---|-------------------|----------------|----------------|--------------|----------------|----------------|-----------------|----------------|----------------|
| | Budget £m | Forecast £m | Variance £m | Budget £m | Forecast £m | Variance £m | Budget £m | Forecast £m | Variance £m |
| Services to the public & businesses | | | | | | | | | |
| Health and Wellbeing | 204.4 | 206.7 | 2.3 | 82.7 | 82.3 | 0.4 | 121.6 | 124.4 | 2.8 |
| Children's Services | 551.9 | 557.3 | 5.4 | 456.6 | 457.9 | -1.3 | 95.3 | 99.4 | 4.1 |
| Department of Place | 141.5 | 141.0 | -0.5 | 53.4 | 53.9 | 2.7 | 88.1 | 87.1 | -1.0 |
| Revenues & Benefits | 178.4 | 189.8 | 11.4 | 175.0 | 186.7 | -11.7 | 3.4 | 3.1 | -0.3 |
| Total services to the public & businesses | 1,076.2 | 1,094.9 | 18.6 | 767.7 | 780.9 | -9.9 | 308.5 | 314.0 | 5.5 |
| Support services and non service | | | | | | | | | |
| Chief Executive | 4.5 | 4.2 | -0.2 | 0.1 | 0.1 | 0.0 | 4.4 | 4.1 | -0.2 |
| Corporate Services (Excluding Revenues & Benefits) | 93.8 | 88.8 | -5.0 | 44.2 | 42.5 | -1.6 | 49.6 | 46.3 | -3.3 |
| Non Service Budgets | 7.2 | 7.1 | -0.2 | 1.3 | 1.4 | -0.1 | 5.9 | 5.7 | -0.3 |
| Total support services and non service | 105.5 | 100.1 | -5.4 | 45.6 | 44.0 | -1.6 | 59.9 | 56.1 | -3.8 |
| Central Budgets & Net Transfers To Reserves | 33.7 | 24.2 | -9.5 | 24.1 | 19.0 | 5.1 | 9.6 | 5.1 | -4.4 |
| Total Council Spend | 1,215.5 | 1,219.1 | 3.8 | 837.4 | 843.9 | -6.5 | 378.0 | 375.3 | -2.7 |
| Reprofiled spend and transfers to reserves (see Section 3.2) | | | | | | | | | 2.5 |
| Variance after reprofiled spend | | | | | | | | | -0.2 |

**From the 1st January 2017, a new departmental structure has been implemented. This has seen the previous departments of Environment and Sport, and Regeneration (less the Assistant Director of Estates and Property) being consolidated into the Department of Place. Additionally the new Corporate Services department has seen the consolidation of Dept. of Finance, HR, Legal Services, and Estates and Property Services.*

3.2 Better use of budgets requests – Re-profiled spend

In line with Council financial regulations that enable the management of expenditure over financial years, services are able to apply to carry forward unspent budgets to fund priority activity and projects that continue into future years. Better use of budget requests received are outlined below.

| Deferred Activity | £000s | £000s |
|---|--------------|--------------|
| Department of Place | | |
| Economic Development | | |
| Ad:Venture - Match funding for Digital Enterprise fund | 415 | |
| Ad:Venture - Match funding for Digital Enterprise fund | 181 | |
| Local City Growth Outcomes (income from LCR) | 160 | |
| Economic Growth Strategy Intelligence | 50 | |
| City Centre Animations | 40 | |
| Economic Development Total | 846 | |
| Planning - Local Plan | 460 | |
| Waste and Fleet - Purchase of new system to log emergency incidents | 15 | |
| Bereavement Services | 150 | |
| Total Department of Place | | 1,471 |
| Corporate Services | | |
| Estates - To fund acquisition costs and transition for subsidy reductions | 225 | |
| School Catering - Menus and School Facilities improvement | 225 | |
| ISG – to support continuing business recovery plan | 76 | |
| Revenues and Benefits - delayed implementation of revised benefits cap | 220 | |
| Legal – schools admission administration | 57 | |
| Human Resources - CPD activity for Social Workers | 150 | |
| Total Corporate Services | | 953 |
| Chief Executives | | |
| Commissioning of Partnership Place Marketing work | 50 | |
| Total Chief Executives | | 50 |
| Total expenditure to take place in 2017-18 | | 2,474 |

4.2 Delivery of Budgeted Savings proposals

The combined budget savings of £45.6m in 2016-17 (£44.6m approved by Council in February 2016¹, and a further £1.0m Government cut to the Public Health Grant) brings the total savings the Council has had to find in the six years following the 2010 Comprehensive Spending Review (CSR) to £218.3m.

Table 2- Year on Year savings since 2010 CSR

| | £m |
|----------------------|--------------|
| 2011-12 | 48.7 |
| 2012-13 | 28.5 |
| 2013-14 | 26.1 |
| 2014-15 | 31.8 |
| 2015-16 | 37.7 |
| 2016-17 | 45.6 |
| Total savings | 218.3 |

In tracking progress made against each individual saving proposal, £37.0m (81%) of the £45.6m is forecast to be delivered, leaving £8.6m that is forecast not to be delivered.

Saving Tracker

| | Revised Savings £m ² | Forecasted Achievement £m | Forecast Variance £m |
|----------------------|---------------------------------|---------------------------|----------------------|
| Health and Wellbeing | 14.0 | 10.7 | 3.3 |
| Children's Services | 3.7 | 1.9 | 1.8 |
| Department of Place | 5.9 | 5.3 | 0.6 |
| Corporate Services | 10.0 | 10.0 | 0.0 |
| Chief Executives | 0.2 | 0.2 | 0.0 |
| Travel Assistance | 3.0 | 0.0 | 3.0 |
| Non Service | 8.8 | 8.8 | 0.0 |
| Total | 45.6 | 37.0 | 8.6 |

The forecast underachieved savings is higher than prior years reflecting the increased difficulty of delivering savings.

| | Budgeted Savings £ms | Underachieved Savings £ms |
|--------------------|----------------------|---------------------------|
| 2013/14 | 26.1 | 4.4 |
| 2014/15 | 31.8 | 2.3 |
| 2015/16 | 37.7 | 4.9 |
| 2016/17 (Forecast) | 45.6 | 8.6 |

¹ £27.4m of savings agreed in Feb 2015 that impact on 2016-17 budget, and £17.3m of additional savings agreed in Feb 2016.

² Revised savings include £1.5m of savings linked to Transactional support being allocated to departments from cross cutting, and £0.1m of savings linked to Connexions being implemented by Environment and Sport.

As reported at Qtr 3 main planned savings that are at risk of not being delivered in full are:

4.2.1 Travel Assistance

- Informed by extensive public consultation, the Executive in June 2015 approved a revised Travel Assistance Policy based on principles and guidance contained in a joint framework between Children's and Adults. The £3m savings reduction in 2015-16 Transport Assistance was underachieved by £1.8m and there is a further saving of £3.0m in 2016-17.
- A robust action plan for Travel A
- ssistance has been developed to address the requirement to make savings from this budget. A proposal is currently under consultation for the establishment of a new Travel Assistance Service sited within Children's Services reporting to the Assistant Director for Performance, Partnership and Commissioning. Contact with parents and carers who have expressed interest in personal travel budgets is about to commence, undertaken by staff from Revenues and Benefits team who have expertise in this area. The plan will promote independence and realise savings.
- Additionally, the Council also agreed to allocate £0.6m of investment over 2 years from 2016-17 to support the provision of Travel Training.
- The forecast underachievement of savings is covered by Corporate contingencies in 2016-17.

4.2.2 Health and Wellbeing £14.0m saving, £3.3m forecast underachievement

- The combined saving of £2.0m planned to be delivered by reducing the number of external Older People Residential Care placements by promoting independent living and increasing the number of long stay service users in in-house homes is forecast to be underachieved by £1.4m. Numbers are reducing but not as quickly as planned.
- £0.4m of savings linked to the closure of an in-house residential home are forecast not to be delivered as the home remains open. To mitigate the underachievement £0.4m of reserves have been drawn down whilst the Great Places to Grow Old strategy is implemented.
- Of the £0.7m of savings linked to increased contributions from Adults Service users, £0.7m is forecast to be unachieved. £0.5m of the underachievement is due to an extended consultation period on the recently approved new charging policy, with the remaining £0.2m due to the time taken to review and financially assess Mental Health clients.
- £1m of savings planned to be delivered by renegotiating Adults high cost placements are forecast to be underachieved by £0.1m due to the time taken to review and negotiate costs with providers. The underachievement is not expected to recur in 2017-18.
- £1.5m savings planned to be delivered by Learning Disability commissioning savings are forecast to be underachieved by £0.6m. The savings shortfall in 2016-17 is due to both provider changes and contractual arrangements leading to a delay in implementation. The underachievement is not expected to recur in 2017-18.

- £0.1m saving from increased contributions from the Police and Clinical Commissioning Groups is unachieved as further funding is not available at this point.

4.2.3 Children's £3.7m, £1.8m forecast underachievement.

- £0.8m of savings planned to be delivered by reducing the number of Looked After Children by 75 to 800 are forecast not to be delivered as numbers are increasing.
- £0.6m of savings planned to be delivered by bringing Looked After Children cared for outside of Bradford back into the district are forecast not to be delivered as numbers are increasing.
- £0.4m of savings planned to be delivered by reducing payments to Foster Carers due to a reduction in the number of Looked After Children, and reducing retainer and allowance payments to Foster Carers is forecast to be underachieved by £0.2m due to a delay in the second phase of plans to review care packages.
- Children's services plan to mitigate the overspend on Purchased Placements and Allowances by reviewing the sufficiency and commissioning strategy; Re-commissioning block contracts for residential and fostering provision; reviewing the care plans of all young people in Purchased Placements who can return internally or to an Independent Foster Agency placement, and increasing the capacity of the In-House Fostering Service through training and recruitment.
- £0.6m of savings linked to streamlining the service and staffing efficiencies is forecast to be underachieved by £0.2m. A restructure of Admin services is underway which will generate the saving for 2017-18.

4.2.4 Department of Place £5.9m, £0.6m forecast underachievement

- £0.4m of savings planned to be delivered by reducing the number of posts in Development Management and increasing income are forecast to be underachieved by £0.3m as reported previously. The full year effect of the saving will be achieved in 2017-18 however timing in the restructuring process means fewer posts will have been deleted by the end of 2016-17 than had been initially planned. Consultation has proceeded as planned with staff and Trade Unions this will allow further progress in delivery of the saving.
- £0.2m of savings planned to be delivered by transferring some functions to the West Yorkshire Combined Authority are not being achieved and progress is dependent on the WYCA 'One Organisation' strategy. Offsetting underspends in planned maintenance and overall cost control help instead to balance the account.
- Of the £0.7m of Highways Asset Management savings, £0.2m is forecast to be underachieved. Originally, the service had expected to be able to reduce the Corporate Insurance Premium through expected favourable changes in capping associated legal costs. It also planned to invest to save in Street Lighting. However, the Insurance Premium hasn't reduced as planned, and the invest to save projects will likely result in a phased achievement in the savings overall. Instead, Highways applied a range of mitigating savings in highway maintenance, footway maintenance, traffic signals, depots, vehicles. Most of the savings are on track for a full year saving but the timing means £0.2m will cross over into early 2017-18.

5.0 SERVICE COMMENTARIES

5.1 Department of Health and Wellbeing

- The Department of Health and Wellbeing (formerly Adult Services and Public Health) is forecast to overspend the £121.6m net expenditure budget by £2.8m (£3.2m at Qtr 3), with a £3m overspend in Adult Services being partly offset by a £0.2m underspend in Public Health.
- The Department is forecast to achieve 76% of the agreed £14.0m budget savings; giving a shortfall of £3.3m as outlined in section 4.2.

5.1.1 Health and Wellbeing – Adult Services

| | Gross Expenditure | | | Income | | | Net Expenditure | | |
|---------------------------------|-------------------|--------------|------------|-------------|-------------|------------|-----------------|--------------|------------|
| | Budget | Forecast | Variance | Budget | Forecast | Variance | Budget | Forecast | Variance |
| Adult Services | £m | £m | £m | £m | £m | £m | £m | £m | £m |
| Purchased Care | 99.8 | 103.0 | 3.2 | 16.8 | 16.8 | 0.0 | 83.0 | 86.2 | 3.2 |
| Community Care Services | 10.5 | 10.3 | -0.2 | 8.3 | 8.5 | -0.2 | 2.2 | 1.8 | -0.4 |
| In-house Residential & Day Care | 12.4 | 12.6 | 0.2 | 4.0 | 4.4 | -0.4 | 8.4 | 8.2 | -0.2 |
| Access, Assessment & Support | 13.0 | 12.8 | -0.2 | 2.7 | 2.7 | 0.0 | 10.3 | 10.1 | -0.2 |
| No Recourse to Public Funds | 0.8 | 1.1 | 0.3 | 0.0 | 0.0 | 0.0 | 0.8 | 1.1 | 0.3 |
| Other Operational Services | 0.4 | 0.4 | 0.0 | 0.0 | 0.0 | 0.0 | 0.4 | 0.4 | 0.0 |
| Non-Residential Charges | 0.0 | 0.0 | 0.0 | 3.4 | 2.4 | 1.0 | -3.4 | -2.4 | 1.0 |
| Commissioned Services | 4.5 | 4.3 | -0.2 | 0.0 | 0.0 | 0.0 | 4.5 | 4.3 | -0.2 |
| Integration & Transition | 15.5 | 14.9 | -0.6 | 2.3 | 2.1 | 0.2 | 13.2 | 12.8 | -0.4 |
| Strategic Director | 1.3 | 1.2 | -0.1 | 0.2 | 0.2 | 0.0 | 1.1 | 1.0 | -0.1 |
| Total | 158.2 | 160.6 | 2.4 | 37.7 | 37.1 | 0.6 | 120.5 | 123.5 | 3.0 |

- Adult Services are forecast to overspend the £120.5m net expenditure budget by £3m. The forecast overspend is largely as detailed in Qtr 3 and comprises a £3.2m overspend on Purchased Care; a £1.0m underachievement of service user income, a £0.3m recurrent overspend on the BACES equipment service, £0.3m overspend on No Recourse to Public Funds, £0.3m on Deprivation of Liberty Safeguards (DOLS), offset by underspends of £1.8m across the department.
- The forecast is largely as reported in Qtr 3 less a favourable movement of £0.2m in Purchased Care due to forecast reductions in Older People and Physical Disabilities packages of care.
- Further issues that may impact on the Adult Services outturn position relate to the introduction of a new payment system. As highlighted at Qtr 3 there is an element of risk to the forecast due to the implementation of the new system and the volatility of the expenditure.
- Additionally, as reported in previous years there are also a number of final budget reconciliations outstanding, relating to commissioned services, which could affect the final outturn position.

5.1.2 Health and Wellbeing - Public Health

Public Health is forecast to underspend the £1.1m net expenditure budget (£46.1m gross budget) by £0.2m and deliver the £1.4m savings as planned as reported at Qtr 3.

| Service Name | Gross expenditure | | | Income | | | Net expenditure | | |
|--|-------------------|----------|----------|--------|----------|----------|-----------------|----------|----------|
| | Budget | Forecast | Variance | Budget | Forecast | Variance | Budget | Forecast | Variance |
| | £m | £m | £m | £m | £m | £m | £m | £m | £m |
| Public Health Leadership | 0.9 | 1.6 | 0.7 | 0.0 | 0.0 | 0.0 | 0.9 | 1.6 | 0.7 |
| Information & Intelligence | 0.2 | 0.2 | 0.0 | 0.0 | 0.0 | 0.0 | 0.2 | 0.2 | 0.0 |
| Nutrition, Obesity & Physical Activity | 2.3 | 2.3 | 0.0 | 0.0 | 0.0 | 0.0 | 2.3 | 2.3 | 0.0 |
| Drugs Misuse | 12.2 | 12.0 | -0.2 | 0.7 | 0.7 | 0.0 | 11.5 | 11.2 | -0.2 |
| Alcohol Misuse | 0.6 | 0.6 | 0.0 | 0.0 | 0.0 | 0.0 | 0.6 | 0.6 | 0.0 |
| Tobacco | 1.1 | 1.1 | 0.0 | 0.0 | 0.0 | 0.0 | 1.1 | 1.1 | 0.0 |
| Dental Public Health | 0.7 | 0.7 | 0.0 | 0.0 | 0.0 | 0.0 | 0.7 | 0.7 | 0.0 |
| Children 5-19 | 3.5 | 3.5 | 0.0 | 0.0 | 0.0 | 0.0 | 3.5 | 3.5 | 0.0 |
| Health Checks | 0.2 | 0.2 | 0.0 | 0.0 | 0.0 | 0.0 | 0.2 | 0.2 | 0.0 |
| Sexual Health | 4.7 | 4.6 | -0.1 | 0.0 | 0.0 | 0.0 | 4.7 | 4.6 | -0.1 |
| Emergency Preparedness | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Premises becthe respons | 0.1 | 0.1 | 0.0 | 0.0 | 0.0 | 0.0 | 0.1 | 0.1 | 0.0 |
| Running Costs | 1.3 | 1.1 | -0.2 | 0.0 | 0.0 | 0.0 | 1.3 | 1.1 | -0.2 |
| Health Protection | 1.7 | 1.7 | 0.0 | 0.0 | 0.0 | 0.0 | 1.7 | 1.7 | 0.0 |
| Wider Determination | 4.9 | 4.9 | 0.0 | 0.0 | 0.0 | 0.0 | 4.9 | 4.8 | 0.0 |
| Children's Service (0-5 Year Olds) | 10.7 | 10.7 | 0.0 | 0.0 | 0.0 | 0.0 | 10.7 | 10.7 | 0.0 |
| Public Health Grant Funding | 0.0 | 0.0 | 0.0 | 44.0 | 44.0 | 0.0 | -44.0 | -44.0 | 0.0 |
| Environmental Health Management | 0.5 | 0.4 | -0.1 | 0.0 | 0.0 | 0.0 | 0.4 | 0.4 | -0.1 |
| Air Quality | 0.0 | 0.1 | 0.1 | 0.0 | 0.1 | -0.1 | 0.0 | 0.0 | 0.0 |
| Environmental Health & Transport | 0.4 | 0.2 | -0.2 | 0.2 | 0.2 | 0.1 | 0.2 | 0.0 | -0.1 |
| Total | 46.1 | 45.9 | -0.2 | 45.0 | 45.0 | 0.0 | 1.1 | 0.9 | -0.2 |

- The in year savings of £1.4m which have been achieved are split between a reduction in funding from the Department of Health (DoH) totalling £1m and Council approved savings of £0.4m.
- The forecasted saving of £0.2m is within the Environmental Health service and largely attributable to vacancy management and running costs.
- The Public Health grant conditions allow for underspends to be carried over into the next financial year as part of a ring fenced Public Health Reserve. As reported at Qtr 3, £0.4m will be transferred to the Public Health Reserve to continue the Self Care project and Health Improvement work. The planned movement to reserves has been incorporated into the forecast.
- A full report detailing Finance and Service Performance will be provided in the Outturn report in June.

5.2 Children's Services

| Service Areas | Gross Expenditure | | Income | | Net Expenditure | | |
|------------------------------------|-------------------|----------------|--------------|----------------|-----------------|----------------|----------------|
| | Budget £m | Forecast £m | Budget £m | Forecast £m | Budget £m | Forecast £m | Variance £m |
| 1.0 Directors Office | 0.3 | 0.3 | 0 | 0 | 0.3 | 0.3 | 0 |
| 2.0 Performance Comm & Develop | 2.7 | 2.9 | 0.2 | 0.2 | 2.5 | 2.7 | 0.2 |
| 3.0 Education, Employment & Skills | 125.2 | 124.8 | 79.8 | 80.1 | 45.4 | 44.7 | -0.7 |
| 4.0 Children's Social Care | 60.1 | 65.8 | 4 | 5.1 | 56.1 | 60.7 | 4.6 |
| 5.0 Schools | 363.6 | 363.6 | 372.6 | 372.6 | -9 | -9 | 0 |
| Total | 551.9 | 557.4 | 456.6 | 458 | 95.3 | 99.4 | 4.1 |

- Children Services are forecast to overspend the £95.3m net expenditure budget by £4.1m as a result of a £4.6m overspend in Children's Social Care (including External Placements £2.1m, Fees and Allowances £1.4m and Social Work £0.6m), partly offset by other areas within the Department. The forecast overspend is £1.2m higher than reported at Qtr 3.
- The increase is mainly caused by a £1m increase in the External Purchased Placements overspend to £2.1m. Since Qtr 3, 16 new children have been placed in external placements increasing costs by £0.2m; 17 placements have been extended resulting in a £0.7m increase, with the remaining £0.1m resulting from higher rates paid.
- The remaining £0.2m results from an increase in the Social Work teams overspend to £0.6m caused by increased use of agency staff linked to vacant posts.
- The Council allocated £3.8m of budgeted savings for 2016-17. The current forecast highlights a £1.8m shortfall in budgeted 2016-17 savings as reported at Qtr 3 – see section 4.2.
- Children's Services have been allocated £3.2m over two years from the Department for Education to develop new and innovative ways of delivering services for vulnerable children and young people in Bradford, particularly children in care. The grant has been made by The Department for Education as part of The Innovation Programme and focuses on the policy priorities set out in Children's social care reform: A vision for change, which was published in January 2016. The funding will help to accelerate the delivery of the Council's Journey to Excellence initiative. At its heart this programme aims to provide safety and stability for children and work with families to build on their strengths.

5.3 Department of Place

- The Department of Place was created on the 1st January 2017, which resulted in services previously within Regeneration and Environment and Sport consolidating into one Department. Estates and Property (formerly within Regeneration) is now part of the new Corporate Services department.

| | Gross Expenditure | | | Income | | | Net Expenditure | | |
|------------------------------------|-------------------|----------------|----------------|--------------|----------------|----------------|-----------------|----------------|----------------|
| | Budget £m | Forecast £m | Variance £m | Budget £m | Forecast £m | Variance £m | Budget £m | Forecast £m | Variance £m |
| Directors Office | 0.5 | 0.5 | 0.0 | 0.0 | 0.0 | 0.0 | 0.5 | 0.5 | 0.0 |
| Fleet & Transport Services | 12.9 | 12.4 | -0.5 | 13.1 | 13.1 | 0.0 | -0.2 | -0.7 | -0.5 |
| Waste Collection & Disposal | 30.8 | 31.1 | 0.3 | 6.1 | 6.0 | 0.0 | 24.7 | 25.0 | 0.3 |
| Neighbourhoods & Street Scene | 19.4 | 19.0 | -0.4 | 5.9 | 6.2 | -0.3 | 13.5 | 12.8 | -0.7 |
| Sports & Culture Services | 35.2 | 36.5 | 1.3 | 20.4 | 20.9 | -0.5 | 14.8 | 15.6 | 0.8 |
| Economy & Development Services | 11.3 | 9.9 | -1.4 | 1.6 | 1.7 | -0.1 | 9.7 | 8.3 | -1.5 |
| Planning Transportation & Highways | 31.4 | 31.6 | 0.2 | 6.3 | 6.0 | 0.3 | 25.1 | 25.5 | 0.5 |
| Place | 141.5 | 141.0 | -0.5 | 53.4 | 53.9 | -0.6 | 88.1 | 87.1 | -1.0 |

- The Department is forecast to underspend the £88.1m net expenditure budget, (£141.5m gross budget) by £1m, and achieve £5.3m of the £5.9m agreed budget savings as planned. The main underachieved savings relate to Planning Transport and Highways as outlined in prior Qtrs. and detailed in section 4.2.
- Contained within the £1m forecast underspend, there are however some significant forecast overspends.
 - The Waste Disposal budget is forecast to overspend by £0.9m as a result of higher than budgeted tonnages. This however is mostly offset by underspends in other areas of Waste Services leaving an overall overspend of £0.3m.
 - Sports Facilities are forecast to overspend by £0.7m as a result of higher employee costs and lower income as reported previously.
 - Planning Transport and Highways are forecast to overspend by £0.5m largely as a result of underachieved savings (section 4.2)
- The forecast overspends are however more than offset by underspends in other service areas.

The Department wide forecast has moved from a £0.4m overspend at Qtr 3 to a £1.0m underspend at 28th Feb. The main changes include:

- The Economy and Development services forecast underspend has increased by £1.1m to £1.5m as a result of spend on some schemes being deferred to 2017/18, the possibility of which had been highlighted previously. A request to carry funds forward to continue work on the schemes has been submitted and is detailed in section 3.2.
- Planning Transport and Highways has a £0.4m reduction in the forecast overspend to £0.5m due to the service deferring delivery of the allocations parts of the Local Plan as a result of the holding direction by the Planning and Housing Minister. A request to carry funds forward to enable the completion of the Local Plan has been submitted per section 3.2.
- The Waste Services forecast overspend has increased from £0.1m to £0.3m linked to the realignment of staff costs from the Waste Project and the purchase of bins.

- Smaller scale increases in the forecast underspends in Neighbourhoods and Fleet and Transport services.
- Further risks that may impact on the final outturn position include reducing levels of income from glass recycling in Waste Services; Weather conditions impacting on Highways and winter gritting; Income levels from Planning Fees and Highways charges.

5.4 Corporate Services

- From 1st January 2017 the new Corporate Services department has been formed seeing the consolidation of the Department of Finance (inclusive of Financial Services, Commissioning and Procurement, ICT and Revenues and Benefits), Estates & Property, Legal & Democratic and Human Resources.

| Service Name | Budget | Forecast | Variance | Budget | Forecast | Variance | Budget | Forecast | Variance |
|---------------------------------|--------|----------|----------|--------|----------|----------|--------|----------|----------|
| | £m | £m | £m | £m | £m | £m | £m | £m | £m |
| Director of Corporate Services | 0.3 | 0.3 | 0.0 | 0.0 | 0.0 | 0.0 | 0.3 | 0.3 | 0.0 |
| Financial Services | 2.6 | 2.5 | -0.1 | 0.2 | 0.2 | -0.1 | 2.4 | 2.3 | -0.2 |
| Revenues & Benefits | 178.4 | 189.8 | 11.4 | 175.0 | 186.7 | -11.7 | 3.4 | 3.1 | -0.3 |
| Information & Customer Services | 16.0 | 15.1 | -0.9 | 1.4 | 1.1 | 0.3 | 14.6 | 14.0 | -0.6 |
| Commissioning & Procurement | 1.9 | 1.8 | -0.2 | 0.3 | 0.4 | -0.1 | 1.7 | 1.4 | -0.3 |
| Estates and Property Services | 56.5 | 53.3 | -3.2 | 38.3 | 36.6 | 1.6 | 18.2 | 16.7 | -1.6 |
| Human Resources | 8.1 | 7.9 | -0.2 | 1.9 | 2.1 | -0.2 | 6.2 | 5.8 | -0.4 |
| Legal Services | 8.4 | 8.0 | -0.5 | 2.2 | 2.1 | 0.1 | 6.3 | 5.9 | -0.4 |
| Total | 272.3 | 278.6 | 6.4 | 219.2 | 229.3 | -10.0 | 53.0 | 49.4 | -3.7 |

- Overall the department is forecast to underspend the £53m net expenditure budget (£272.3m gross budget) by £3.7m and deliver £10m of savings as planned.
- The main underspends are within Estates and Property services (£1.6m) linked largely to Energy Costs (£0.7m), School Catering (£0.5m) and Estates Management (£0.2m).
- ICT is also forecast to underspend by £0.6m due to a review of contracts following the end of the IBM contract in 2015-16, and savings on employee costs. This underspend allows for the provision of £1m to fund costs relating to medium to long term transformational projects via the previously identified reserve.
- Human Resources (HR) are forecast to underspend by £0.4m as reported at Qtr 3.
- Legal & Democratic services are also forecast to underspend by £0.4m due partly to operational efficiencies resulting from the Registrars move into City Hall, and vacancy control in Legal Services in advance of future years savings.
- The Department underspend is £1m higher than that forecast at Qtr 3, largely resulting from a £0.7m increase in the Energy Units underspend linked to the confirmation of energy credits. Prior reporting had highlighted the possibility of this, including the services plans to use those credits to deliver further energy efficiency measures in future years.
- A number of Better use of budget requests to carry forward unspent funds to 2017/18 to complete priority work have been submitted and are detailed in section 3.2.

5.5 Chief Executive

| Service Name | Gross expenditure | | | Income | | | Net expenditure | | |
|-----------------------------|-------------------|----------|----------|--------|----------|----------|-----------------|----------|----------|
| | Budget | Forecast | Variance | Budget | Forecast | Variance | Budget | Forecast | Variance |
| | £m | £m | £m | £m | £m | £m | £m | £m | £m |
| Chief Executive Core Office | 0.4 | 0.4 | 0.0 | 0.0 | 0.0 | 0.0 | 0.4 | 0.4 | 0.0 |
| Political Offices | 0.2 | 0.2 | -0.1 | 0.0 | 0.0 | 0.0 | 0.2 | 0.2 | -0.1 |
| Public Affairs | 1.4 | 1.3 | -0.1 | 0.1 | 0.1 | 0.0 | 1.3 | 1.2 | -0.1 |
| Policy Programme | 2.5 | 2.4 | -0.1 | 0.0 | 0.0 | 0.0 | 2.5 | 2.4 | -0.1 |
| Total | 4.5 | 4.3 | -0.2 | 0.1 | 0.1 | 0.0 | 4.4 | 4.1 | -0.2 |

- The Chief Executive's Office including Policy, Programmes & Change (PPC) is forecast to underspend the £4.4m net expenditure budget (£4.5m gross budget) by £0.2m and achieve the £0.2m of savings targets. There are no material changes to the Qtr 3 position.

5.6 Non Service Budgets

- The £5.9m of Non service budgets that include payments to Joint Committees with other West Yorkshire Local Authorities, External Audit, bank interest and Yorkshire Purchasing Organisation dividends amongst others are forecast to underspend by £0.3m due to lower than budgeted External Audit fees (£0.1m) and higher than budgeted investment income (£0.1m) as reported in Qtr 3.

5.7 Central Budgets & Contingencies

- Budgets held centrally include the revenue costs associated with Capital Investment (interest and principal repayment), payment to the West Yorkshire Passenger Transport Executive and contingencies amongst others.
- Contained within Central budgets and contingencies are £4.8m of undelivered savings associated with Transport Assistance (£1.8m from 15/16 and £3m in 16/17) that are forecast to be mitigated by the use of contingencies in 2016-17.
- As reported at Qtr 3 other budgets are forecast to underspend by £4.4m as a result of lower capital financing costs due to lower than planned capital spending and lower interest rate loans(see section 7), offset by the forecast requirement to make transfers to the transitional risk reserve.

6.0 BALANCE SHEET

6.1 Cash Reserves

- Net movements from reserves have led to a £18.3m reduction in total reserves from £167.7m at 1 April 2016 to £149.4m at 28th February 2017 (£115.6m Council and £33.8m schools). The £18.3m net releases from reserves include:
 - Releases and additions outlined in Qtrs 1,2&3
 - £1m reduction in the Dilapidation reserve linked to the vacation of the leased Future House.

- Unallocated reserves currently stand at £13.8m as a contingency reserve which is equivalent to 3.6% of the Council's net budget (or just 1.6% of the Council's gross budget excluding schools).

Appendices 1&2 outline Council and schools reserves.

6.2 School Balances

- The table below shows the School Reserves (including Schools Contingencies) position as at 31st December 2016.

| | Balance 1 st April 2016 | | Balance 31 st March 2017 | | Movement | |
|-----------------------------|------------------------------------|---------------|-------------------------------------|---------------|-----------|---------------|
| | Nos | £000 | Nos | £000 | Nos | £000 |
| Nursery | 7 | 634 | 7 | 700 | 7 | (66) |
| Primary | 137 | 13,193 | 106 | 7,718 | 24 | 5,475 |
| Secondary | 13 | 3,307 | 7 | (1,894) | 6 | 5,201 |
| Special | 6 | 693 | 6 | 238 | 0 | 455 |
| Pupil Referral Units (PRU) | 7 | 1,041 | 7 | 317 | 0 | 724 |
| Total | 170 | 18,868 | 133 | 7,079 | 37 | 11,789 |
| School Contingency | | 14,091 | | 7,000 | 0 | 7,091 |
| City Learning Centres/Other | | 844 | | 761 | 0 | 83 |
| Total | 170 | 33,803 | 133 | 14,840 | | 18,963 |

- There have been thirty seven schools who have converted to Academy Status in 2016-17.
- In setting the 2016-17 Schools budget, The Schools Forum allocated £9.6m balance held within School Contingencies.

7.0 CAPITAL

- The profiled resource position for 2016-17 for the Capital Investment Plan (CIP) stands at £71.1m. This is a reduction of £4m from the Qtr 3 position. To the end of February there has been spend of £49.7m. A summary position by service is shown in the Table below and the detailed Capital Monitor in Appendix 3. The Capital Monitor has been updated to reflect changes to department structures.

| Service | Budget Exec Q3 Jan17 | Changes | Re-profiled Budget for Year | Actual Spend to 28 Feb | 2017-18 Budget | 2018-19 Onwards |
|------------------------------------|----------------------|-------------|-----------------------------|------------------------|----------------|-----------------|
| | £'m | £'m | £'m | £'m | £'m | £'m |
| Health and Wellbeing | 1.4 | 0.3 | 1.7 | 1.0 | 14.4 | 16.3 |
| Children's Services | 20.5 | -0.9 | 19.6 | 14.5 | 24.5 | 23.0 |
| Place - Economic & Devel Serv | 16.9 | -0.4 | 16.5 | 13.1 | 34.0 | 21.8 |
| Place – Plan, Transport & Highways | 20.3 | - | 20.3 | 12.1 | 12.3 | 43.8 |
| Place - Other | 9.1 | -0.4 | 8.7 | 5.8 | 15.5 | 29.3 |
| Corp Serv – Estates & Property | 6.8 | -2.6 | 4.2 | 3.2 | 4.9 | - |
| Reserve Sch & Contingencies | 5.1 | - | 5.1 | - | 20.0 | 91.9 |
| All Services | 80.1 | -4.0 | 76.1 | 49.7 | 125.6 | 226.1 |

- The main reason for the reduction in spend is due to the re-profiling of £4.0m of spend into next year, this includes; Property Programme Museum Store - work is on hold pending a review. Other Property Programme works planned for this year will now complete in 2017/18 including Keighley Library (work has commenced) and Eccleshill Pool (due to commence on site 10th April 2017). Also the Schools Capital Maintenance Grant has had funding moved in to 2017-18 due to delays in tendering.

7.1 New Capital Schemes

- A number of new schemes were approved in the budget report to Council. In addition the Project Appraisal Group (PAG) considered the detailed programme for the Property Programme - Essential Maintenance 2017-18 held in Reserves and Contingencies. The priorities in this programme include electrical work to Thompson Court Residential Home, ventilation work to St George's Hall, works to Ilkley Pool and Bowling Pool and work on the roof and lifts in Britannia House. The annual Property Programme Executive Board update report (4th April 2017) details the schemes. PAG recommends the approval of this proposed programme of works.

7.2 Capital Resources

- An additional £32.7m in capital grants (predominantly Education related) and contributions has been received so far this year and the Council has already achieved £4.5m in non-housing capital receipts against a target of £3m. The additional capital receipts will help reduce the need for borrowing to finance capital expenditure.
- Regarding borrowing, the Council has £25.9m of debt due to mature in March. In order to maintain cash balances and to secure the low interest rates currently available, the Council has secured £25.9m in new loans. The £1.6m reduction in annual interest costs this will deliver has been factored into existing capital finance budgets.

8.0 Council Tax and Business Rates collection.

8.1 Council Tax and business rates

- In 2016-17, the Council will receive its budgeted £159.9m share of Council Tax. The Council receives its budgeted share by statute, paid for from a separate account called the Collection Fund, with any surplus or deficit compared to the actual amount collected carried forward into the following year. Overall there is a forecast surplus of £2m for 2016-17, which will be used to support next year's budget.
- At 31 January 2017, the Council had collected £162.2m (83.55%) of the value of Council Tax bills marginally higher than the target for this stage of the year.

| Council Tax Collection | At 31 Jan 14/15 | At 31 Jan 15/16 | At 31 Jan 16/17 |
|---|------------------------|------------------------|------------------------|
| Council Tax - Dwellings administered | 212,133 | 213,645 | 214,856 |
| BV9 Council Tax collected in year to 31 Jan £000s | 148,647 | 154,027 | 162,243 |
| BV9 % of Council Tax Collected to 31 Jan | 83.56% | 83.23% | 83.55% |
| Council Tax Collection Target at 31 Jan | 84.7% | 83.5% | 83.5% |

8.2 Business Rates

- Also by statute the Council will receive its £74.1m budgeted share of Business Rates from the Collection Fund in 2016-17 with any difference in the actual amount collected carried forward into 2017-18. A deficit of £5.8m is projected in 2016-17 causing an equivalent pressure to the 2017-18 budget as reported in Qtr 3.
- The Business Rates deficit in 2016-17 (impacting in 2017-18) will be partially compensated by the projected Council Tax surplus outlined previously. In addition, this deficit will be further offset because the 2017-18 Council Tax base has increased significantly above the Medium Term Financial Strategy (Calculation of Bradford's Council Tax Base and Business Rates Base for 2017-18, Executive 10 January 2017).
- The forecast Business Rates deficit and Council Tax surplus have been factored into the 2017-18 Budget.
- For Business Rates the collection figure at 31st January 2017 is 87% (compared to 89% at the same time last year) and is marginally under target. This is in part due to changes in rateable value for several large value properties resulting in payments not being collected in the month and the payment plan being recalculated over the remainder of the year.

| Business Rates Collection | At 31 Jan 14/15 | At 31 Jan 15/16 | At 31 Jan 16/17 |
|--|--------------------|--------------------|--------------------|
| Number of Business Rates bills issued plus the number of summonses | 34,041 | 28,420 | 28,206 |
| CIS_034 (BV10) - Business Rates collected in year to 31 Jan £000s | 128.4 | 125.1 | 129.3 |
| BV10 % Business Rates collected in year to the 31 Jan | 89.74% | 86.3% | 85.5% |
| Business Rates Collection Target at the 31 Jan | 89% | 89% | 87% |

9.0 RISK MANAGEMENT

- The Financial risks of future known and uncertain liabilities are being addressed through contingencies and provisions outlined in this report.

10.0 LEGAL APPRAISAL

- This report is submitted to the Executive in accordance with the Budget and Policy Framework Procedure rules

11.0 NOT FOR PUBLICATION DOCUMENTS

None

12.0 RECOMMENDATIONS

- 12.1 Note the contents of this report and the actions to be taken to manage the closure of the Council's financial position for 2016-17.
- 12.2 That in preparing the Final Accounts the Strategic Director – Corporate Services is

empowered to take appropriate steps to secure the best advantage for the Council's financial position.

- 12.3 Approve subject to the actual outturn position at the 31 March 2017 being in line with that reported, the deferred expenditure (Better use of budget requests) as set out in section 3.2.

- 12.4 Approve the £2m Property Programme Essential Maintenance Programme, to be funded from Reserves and Contingencies.

13.0 APPENDICES

Appendix 1 Reserves Statement as at 28th February 2017

Appendix 2 Departmental Earmarked Reserves as at 28th February 2017

Appendix 3 Capital Investment Plan

14.0 BACKGROUND DOCUMENTS

- Qtr 3 Financial Position Statement for 2016-17
- Mid Year Finance and Performance Executive Report 8th November 2016
- Qtr 1 Finance Report 2016-17 Executive Report 19 July 2016
- Medium Term Financial Strategy 2017/18 to 2019/20 and Beyond incorporating the Efficiency Plan - Executive Report 19 July 2016
- Annual Finance and Performance Outturn Report 2015-16 Executive Report 19 July 2016
- The Council's Revenue Estimates for 2016/17 & 2017/18 – Council Report R 25 February 2016
- The Council's Capital Investment Plan for 2016/17 to 2019/20 – Executive Report BB 23 February 2016
- Section 151 Officer's Assessment – Council document S 25 February 2016

Reserves Statement as at 28th February 2017

Appendix 1

| | Opening Balance £000 | Movement in 2016-17 £000 | Closing Balance £000 | Comments |
|---|----------------------------|--------------------------------|----------------------------|--|
| A. Reserves available to support the annual revenue budget | | | | |
| Unallocated Corporate Reserves | 19,919 | -6,107 | 13,812 | The approved 2016-17 Budget used £6.2m of unallocated reserves. |
| Total available Unallocated Corporate Reserves | 19,919 | -6,107 | 13,812 | |
| B Corporate Earmarked Reserves to cover specific financial risk or fund specific programmes of work. | | | | |
| Employment Opportunities fund | 1,025 | 0 | 1,025 | Funding to support young and disadvantaged people into employment |
| Managed severance | 4,093 | 0 | 4,093 | Money to meet termination costs in the years beyond 2017-18. |
| Exempt VAT | 2,000 | 0 | 2,000 | Amount set aside to meet the estimated cost of VAT that the Council would not be able to recover should it exceed its partial exemption limit. |
| Waste Collection and Disposal Options | 4,029 | 0 | 4,029 | A Trade Waste VAT claim resulted in a £4.4m reimbursement. This has been set aside to address future Waste Collection and Disposal costs |
| Trade Waste VAT refund | 463 | -120 | 343 | £120k per annum to be used in 2015-16 onwards to contribute towards the cost of Financial Services. |
| PFI credits reserve | 805 | 0 | 805 | Funding to cover outstanding potential Building Schools for the Future liabilities. |
| Insurance | 1,775 | 0 | 1,775 | To mitigate and smooth the impact of any future increases in insurance premiums. |
| Industrial Centres of Excellence | 1 | 0 | 1 | |
| Sports Strategy | 165 | 0 | 165 | To cover feasibility costs associated with the Sports Strategy. |
| Single Status | 24 | 0 | 24 | To cover any residual implementation of Single Status costs. |
| Capital Feasibility Studies | 70 | -70 | 0 | |
| Transformation Programme | 124 | 0 | 124 | To fund transformational activity |
| Better use of Budgets | 2,757 | -2,757 | 0 | £2.7m has been transferred back to Services to enable projects and activities carried over from 2015-16 to be completed. |
| Producer City Initiative | 743 | -559 | 184 | To pump prime initiatives linked to the Council's Producer City programme |
| Regional Growth Fund | 6,345 | -900 | 5,445 | The Council's revenue match funding for the Regional Growth Fund |
| Regional Revolving Investment Fund | 3,956 | 0 | 3,956 | Money set aside in 2013-14 carried forward to meet the Council's commitment to the Regional Revolving Investment Fund. |
| Discretionary Social Fund | 1,848 | 0 | 1,848 | To fund a replacement local welfare scheme following the government ending its Local Welfare Assistance grant |

| | Opening Balance £000 | Movement in 2016-17 £000 | Closing Balance £000 | Comments |
|---|----------------------------|--------------------------------|----------------------------|---|
| Transitional and Risk Reserve | 7,748 | -3,609 | 4,139 | programme at 31 March 2015. To help fund Transitional work, and cover risks. £3.6m has been used to support the 16-17 budget. Available to fund projects that lead to greater integration between the Council and its Health partners. |
| Health Integration Reserves | 222 | 0 | 222 | |
| Match Fund Basic needs Grant | 700 | 0 | 700 | |
| Strategic Site Assembly and Development | 0 | 800 | 800 | |
| Sub Total | 38,893 | -7,215 | 31,678 | |
| C. Reserves to support capital investment | | | | |
| Renewal and replacement | 11,917 | -467 | 11,450 | Funding used to support the capital investment programme. |
| Markets | 1,231 | 0 | 1,231 | Cumulative Market trading surplus's to be re-invested in maintaining market buildings throughout the district. |
| Sub total | 13,148 | -467 | 12,681 | |
| D. Service Earmarked Reserves | 42,829 | -2,245 | 40,584 | See Appendix 2 |
| E. Revenue Grant Reserves | 8,389 | -2,308 | 6,081 | |
| F General Reserves | | | | |
| General Fund | 10,803 | 0 | 10,803 | The GF balance acts as a necessary contingency against unforeseen events. The balance at 31st March represents a minimum of 2.5% of the Council's budget requirement in line with council policy and the general advice of External Auditors. |
| Schools delegated budget | 33,802 | 0 | 33,802 | Represents in the main balances held by schools as part of delegated budget responsibility. These balances are not available for Council use but are balances attributable to individual schools. |
| Sub total General Fund Reserve & School balances | 44,605 | 0 | 44,605 | |
| Grand total | 167,783 | -18,342 | 149,441 | |

Appendix 2

Departmental Earmarked Reserves Statement as at 28th February 2017

| | Opening Balance £000 | Movement in 2016-17 £000 | Latest Balance £000 | Comments |
|-----------------------------------|----------------------------|--------------------------------|---------------------------|---|
| Health and Wellbeing | | | | |
| Supporting People | 2,065 | 0 | 2,065 | Funding to support invest to save projects |
| Integrated Care | 5,347 | 0 | 5,347 | NHS and Council monies used to support ring fenced projects and integration of health and social care |
| Great Places to Grow Old | 604 | -168 | 436 | Funding to cover management and staffing costs linked to the transformation of services for older people. |
| District Tenants Federation | 30 | 0 | 30 | Funding committed to provide support to District Tenants Federation |
| Stock Condition | 95 | 0 | 95 | Funding to procure Stock Condition Surveys. |
| Social Lettings | 664 | 0 | 664 | To undertake a feasibility study for a Social lettings Agency. |
| Homelessness prevention | 1,045 | 0 | 1,045 | To fund initiatives to prevent Homelessness. |
| Care Act Reserve | 4,863 | -540 | 4,323 | To support the implementation of the Care Act |
| Public Health | 182 | -123 | 59 | |
| Total Health and Wellbeing | 14,895 | -831 | 14,064 | |
| Children's Services | | | | |
| BSF Unitary Charge | 6,568 | 0 | 6,568 | These reserves are being built up to ensure that in the future there is sufficient money available to meet the cost of BSF annual contract payments when the PFI grant the Council receives reduces |
| BSF Unitary Charge Phase 2 | 4,093 | 0 | 4,093 | See above |
| Dilapidation | 1,000 | -1,000 | 0 | At the end of a lease on a building, the Council will be liable for any dilapidations of the building. |
| Better Start Programme | 90 | 0 | 90 | Council's two year contribution to a programme that will bring in £50m of revenue investment to the District over a 10 year period. |
| Safeguarding Board | 85 | 0 | 85 | Support for the Council in its role as the accountable body for the Bradford Children's Safeguarding Board |

| | Opening Balance £000 | Movement in 2016-17 £000 | Latest Balance £000 | Comments |
|---|----------------------------|--------------------------------|---------------------------|--|
| Routes to Work | 361 | 0 | 361 | Employment and Skills funding that was carried forward from 2014-15 to complete initiatives that span more than twelve months. |
| Advanced Skills Fund | 386 | 0 | 386 | |
| Retail Academy (Skills for Employment) | 337 | 0 | 337 | |
| Training Work Programme (Skills for Work) | 1,031 | 0 | 1,031 | |
| Total Children | 13,951 | -1,000 | 12,951 | |
| Department of Place | | | | |
| Marley pitch replacement | 305 | 0 | 305 | To provide match funding under the terms of grants given to maintain Sports and Leisure venues across the District |
| Waste disposal procurement | 278 | 0 | 278 | Set aside to meet Departmental costs associated with delivering a Waste Management solution |
| Customer Service Strategy | 849 | -14 | 835 | Non recurring investment to be used to fund the Customer Service Strategy. |
| Taxi Licensing | 320 | 0 | 320 | Statutory requirement to set aside any taxi licensing surplus when setting future fees. |
| Theatres Box Office | 96 | 0 | 96 | |
| Cricket Pitch Refurbishment | 310 | 0 | 310 | |
| Culture Service Transition | 121 | 0 | 121 | To cover costs associated with modernising the service and adopting a different service delivery model. |
| Art Fund | 12 | 0 | 12 | To fund the purchase of works of Art. |
| HLF Building Maintenance | 10 | 0 | 10 | A condition of the HLF grant is that an asset management programme is in place to maintain Manningham Library to a specified standard. |
| Torex | 10 | 0 | 10 | To address e-Govt targets and improve service delivery. |
| Saltaire Tourist Information Centre | 15 | 0 | 15 | |
| Culture Company | 200 | 0 | 200 | Help create a Culture Company |
| Gym Equipment | 133 | 0 | 133 | To fund replacement gym equipment in Sports Facilities |
| Museum Restoration | 133 | -57 | 76 | |
| Tour De Britain | 8 | 0 | 8 | |

| | Opening Balance £000 | Movement in 2016-17 £000 | Latest Balance £000 | Comments |
|--|----------------------------|--------------------------------|---------------------------|--|
| Tour De Yorkshire | 139 | 0 | 139 | |
| Lidget Moor YC | 18 | 0 | 18 | To support Youth Services in Lidget Green Area |
| Empty Homes | 125 | 0 | 125 | To support the on-going programme to bring empty homes back into use |
| Council Housing Reserve | 375 | 0 | 375 | To meet future costs associated with later stages of the affordable housing programme |
| Housing Development Programme | 212 | 0 | 212 | Fee income generated to be used to subsidise the delivery of projects in future years. |
| City Park Sinking Fund | 630 | 0 | 630 | Funding set aside to meet the future maintenance costs of City Park. |
| European Structural Investment Programme | 867 | 0 | 867 | Match funding for ESIP |
| Empty Rates Relief Scheme | 500 | 0 | 500 | Supporting Business Growth |
| City Centre Regeneration W | 150 | 0 | 150 | |
| Department of Place | 5,816 | -71 | 5,745 | |
| Corporate Services | | | | |
| Schools Traded HR Reserves | 106 | | 106 | To mitigate the risk of changes in customer base. |
| Business Support Centre | 145 | -73 | 72 | To support organisational development |
| Workforce Development New Deal | 530 | -185 | 345 | Changing the organisation - vision & values, recruitment & selection, development of managers, performance management, leadership & succession planning linked closely with the New Deal agenda. |
| Learner Management System | 85 | -85 | 0 | Software/system implementation etc in support of workforce development. |
| District Elections | 216 | 0 | 216 | To smooth the cost of District Elections over a four year period. |
| Non Council Events programme | 10 | 0 | 10 | To support events put on by non Council. |
| Community Support and Innovation Fund | 404 | 0 | 404 | To support community led service provision and investment in initiatives that engage with vulnerable people. |
| Subsidy Claim | 711 | 0 | 711 | Contingent support set aside to address the fluctuations in the subsidy claims. |

| | Opening Balance £000 | Movement in 2016-17 £000 | Latest Balance £000 | Comments |
|---|----------------------------|--------------------------------|---------------------------|--|
| ICT Programmes Budget | 4,900 | 0 | 4,900 | To fund future ICT projects |
| UC Admin Reserve | 545 | 0 | 545 | To help cover the cost of the implementation of universal credit administration. |
| Facility Management Service Improvement | 515 | 0 | 515 | To support investment in service improvements and cover against uncertainty in the client base |
| Total Corporate Services | 8,167 | -343 | 7,824 | |
| Total Service Earmarked Reserves | 42,829 | -2,245 | 40,584 | |

Capital Investment Plan

Appendix 3

| Scheme No | Scheme Description | Q3 Exec Jan 17 | Changes | Re profile Budget 2016-17 | Spend 28 Feb 17 | Budget 2017-18 | Budget 2018-19 | Budget 2019-20 & Onwards |
|-------------------------------------|--|----------------|-------------|---------------------------|-----------------|----------------|----------------|--------------------------|
| | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Health and Wellbeing | | | | | | | | |
| CS0008 | HIV Capital Grant | 7 | 0 | 7 | 7 | 0 | 0 | 0 |
| CS0237 | Great Places to Grow Old | 255 | -255 | 0 | 0 | 0 | 9,138 | 0 |
| CS0237 | Keighley Rd Extra Care | 50 | 318 | 368 | 274 | 7,432 | 6,000 | 0 |
| CS0237 | Keighley Rd Residential Care | 667 | -517 | 150 | 117 | 3,350 | 1,050 | 0 |
| CS0239 | Community Capacity Grant | 2 | 48 | 50 | 38 | 3,593 | 0 | 0 |
| CS0239 | Whiteoaks Respite Centre | 2 | 665 | 667 | 310 | 0 | 0 | 0 |
| CS0311 | Autism Innovation Capital Grant | 19 | 0 | 19 | 0 | 0 | 0 | 0 |
| CS0312 | Integrated IT system | 410 | 0 | 410 | 278 | 0 | 0 | 0 |
| CS0352 | Electric vehicle charging infrastructure | 0 | 30 | 30 | 0 | 40 | 40 | 80 |
| Total - Health and Wellbeing | | 1,412 | 289 | 1,701 | 1,024 | 14,415 | 16,228 | 80 |
| Children's' Services | | | | | | | | |
| CS0205 | I.C.S Grant | | 162 | 162 | 162 | 0 | 0 | 0 |
| CS0231 | C&I School (Convers Thorn Park) | 1 | 0 | 1 | 0 | 0 | 0 | 0 |
| CS0025 | Childrens Home Residential Prov | 6 | 0 | 6 | 0 | 0 | 0 | 0 |
| CS0227 | Designated Specialist Provision | 1 | 0 | 1 | 0 | 0 | 0 | 0 |
| CS0249 | Schools DRF | 3,000 | 0 | 3,000 | 0 | 0 | 0 | 0 |
| CS0256 | 2yr old Nursery Educ Expansion | 407 | -10 | 397 | 276 | 10 | 0 | 0 |
| CS0278 | Targeted Basic Needs | 213 | -28 | 185 | 181 | 47 | 0 | 0 |
| CS0286 | Outdoor Learning Centres | 308 | 0 | 308 | 305 | 30 | 0 | 0 |
| CS0297 | Universal Free Sch Meals - Kitchen | 26 | -23 | 3 | 3 | 20 | 0 | 0 |
| CS0022 | Devolved Formula Capital | 3,145 | 0 | 3,145 | 3,670 | 0 | 0 | 0 |
| CS0030 | Capital Improvement Work | 187 | -134 | 53 | 48 | 134 | 0 | 0 |
| CS0042 | Primary Capital Programme | 112 | 0 | 112 | 111 | 0 | 0 | 0 |
| CS0240 | Capital Maintenance Grant | 5,932 | -932 | 5,000 | 4,150 | 5,378 | 0 | 0 |
| CS0244 | Primary Schools Expansion Progr | 5,400 | 0 | 5,400 | 4,605 | 16,392 | 16,906 | 0 |
| CS0244 | Silsden School £7.265m Exec minutes 12/04/16 | 600 | 0 | 600 | 549 | 1,900 | 5,000 | 1,045 |
| CS0313 | School Capital Loans | 400 | 0 | 400 | 0 | 550 | 0 | 0 |
| CS0314 | Foster Homes Adaptation | 187 | 0 | 187 | 79 | 0 | 0 | 0 |
| CS0316 | Tracks Educational provision | 185 | 0 | 185 | 166 | 0 | 0 | 0 |
| CS0322 | Horton Park Prim Open Spaces | 169 | 0 | 169 | 157 | 14 | 0 | 0 |
| CS0343 | Children's Home Build Works | 227 | 0 | 227 | 60 | 0 | 0 | 0 |
| Total - Children's' Services | | 20,506 | -965 | 19,541 | 14,522 | 24,475 | 21,906 | 1,045 |

| Scheme No | Scheme Description | Q3 Exec Jan 17 | Changes | Re profile Budget 2016-17 | Spend 28 Feb 17 | Budget 2017-18 | Budget 2018-19 | Budget 2019-20 & Onwards |
|---|-------------------------------------|----------------|-------------|---------------------------|-----------------|----------------|----------------|--------------------------|
| | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| Place - Economy & Development Services | | | | | | | | |
| | Computerisation of Records | 0 | 0 | 0 | 0 | 10 | 0 | 0 |
| CS0136 | Disabled Housing Facilities Grant | 3,800 | 0 | 3,800 | 3,163 | 4,273 | 2,471 | 4,942 |
| CS0137 | Development of Equity Loans | 500 | 0 | 500 | 331 | 1,500 | 1,466 | 2,300 |
| CS0144 | Empty Private Sector Homes Strat | 800 | 0 | 800 | 619 | 1,021 | 243 | 0 |
| CS0158 | Regional HALS | 11 | 0 | 11 | 9 | 0 | 0 | 0 |
| CS0223 | Afford Housing - Beech Grove | 0 | 0 | 0 | -260 | 0 | 0 | 0 |
| CS0225 | Afford Housing Prog 11-15 | 200 | 140 | 340 | 303 | 100 | 0 | 0 |
| CS0308 | Afford Housing Prog 15 -18 | 5,850 | 0 | 5,850 | 4,602 | 18,468 | 2,258 | 0 |
| CS0250 | Goitside | 350 | 0 | 350 | 366 | 205 | 0 | 0 |
| CS0280 | Temp Housing Clergy House | 1,700 | 0 | 1,700 | 1,428 | 50 | 0 | 0 |
| CS0145 | S106 monies Affordable Hsg | 0 | 13 | 13 | 13 | 0 | 0 | 0 |
| CS0335 | Bfd Cyrenians 255-257 Mngm Ln | 249 | -129 | 120 | 52 | 159 | 0 | 0 |
| CS0186 | Enterprise Hubs | 0 | 0 | 0 | -5 | 0 | 0 | 0 |
| CS0213 | Park Dam | 6 | 0 | 6 | 4 | 0 | 0 | 0 |
| CS0269 | Burley In Whrfedle Culvert repair | 100 | 0 | 100 | 2 | 0 | 0 | 0 |
| CS0331 | Demolit of Edwards Rainbow Ctre | 36 | 0 | 36 | 22 | 0 | 0 | 0 |
| CS0084 | City Park | 0 | 0 | 0 | 0 | 205 | 0 | 0 |
| CS0085 | City Centre Growth Zone | 420 | -470 | -50 | -232 | 1,770 | 4,400 | 0 |
| CS0086 | LEGI | 0 | 0 | 0 | 0 | 51 | 0 | 0 |
| CS0189 | Buck Lane | 60 | -10 | 50 | 49 | 121 | 0 | 0 |
| CS0228 | Canal Road | 100 | -100 | 0 | 0 | 300 | 0 | 0 |
| CS0241 | Re-use of Frmr College Builds Kghly | 250 | 0 | 250 | 240 | 306 | 0 | 0 |
| CS0266 | Superconnected Cities | 25 | -25 | 0 | 0 | 107 | 0 | 0 |
| CS0291 | Tyrls | 85 | -25 | 60 | 43 | 1,025 | 3,715 | 0 |
| CS0265 | LCR Revolving Econ Invest Fund | 2,000 | 0 | 2,000 | 1,657 | 1,956 | 0 | 0 |
| CS0285 | Strategic Development Fund | 0 | 0 | 0 | 0 | 1,167 | 0 | 0 |
| CS0345 | Develop Land at Crag Rd, Shply | 385 | 215 | 600 | 657 | 1,226 | 0 | 0 |
| Total - Place - Economy & Development Serv | | 16,927 | -391 | 16,536 | 13,063 | 34,020 | 14,553 | 7,242 |
| Place - Planning, Transport & Highways | | | | | | | | |
| CS0131 | Kghly Town Cntr Heritage Initi | 669 | 0 | 669 | 169 | 0 | 0 | 0 |
| CS0178 | Ilkley Moor | 12 | 0 | 12 | 12 | 18 | 0 | 0 |
| CS0179 | Landscape Environ Imp | 23 | 0 | 23 | 0 | 0 | 0 | 0 |
| CS0281 | Saltaire - Public Realm imp | 193 | 0 | 193 | 116 | 0 | 0 | 0 |
| CS1000 | Countances Way - Bridge grant | 0 | 0 | 0 | 0 | 30 | 0 | 0 |
| CS0071 | Highways S106 Projects | 83 | 20 | 103 | 120 | 556 | 0 | 0 |
| CS0091 | Capital Highway Maint | 4,892 | 0 | 4,892 | 4,266 | 0 | 0 | 0 |
| CS0095 | Bridges | 895 | 0 | 895 | 953 | 0 | 0 | 0 |
| CS0096 | Street Lighting | 388 | 0 | 388 | 241 | 0 | 0 | 0 |
| CS0099 | Integrated Transport | 1,312 | 0 | 1,312 | 742 | 0 | 0 | 0 |
| CS0103 | WY Casualty Reduction Ptner | 42 | 0 | 42 | 6 | 0 | 0 | 0 |
| CS0164 | Local Intgrtd Transp Area Com | 1,122 | 0 | 1,122 | 662 | 0 | 0 | 0 |

| Scheme No | Scheme Description | Q3 Exec Jan 17 | Changes | Re profile Budget 2016-17 | Spend 28 Feb 17 | Budget 2017-18 | Budget 2018-19 | Budget 2019-20 & Onwards |
|---|---|----------------|-----------|---------------------------|-----------------|----------------|----------------|--------------------------|
| | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| CS0168 | Connecting the City (Westfield) | 89 | 0 | 89 | 29 | 0 | 0 | 0 |
| CS0172 | Saltaire R/bout Cong& Safety Works | 386 | 0 | 386 | 60 | 0 | 0 | 0 |
| CS0252 | Measures to Support Hubs | 0 | 0 | 0 | 0 | 45 | 0 | 0 |
| CS0264 | Highway to Health | 672 | 0 | 672 | 351 | 0 | 0 | 0 |
| CS0282 | Highways Strategic Acquisi | 208 | 0 | 208 | 1 | 0 | 0 | 0 |
| CS0289 | Local Pinch Point Fund | 542 | 0 | 542 | 40 | 0 | 0 | 0 |
| CS0293 | West Yorks & York Transport Fund | 1,760 | 0 | 1,760 | 785 | 2,966 | 38,314 | 0 |
| CS0296 | Pothole Fund | 299 | 0 | 299 | 112 | 0 | 0 | 0 |
| CS0306 | Strategic Transp Infrastr Priorit | 0 | 0 | 0 | 0 | 1,810 | 5,500 | 0 |
| CS0302 | Highways Prop Liab Redn Strat | 121 | 0 | 121 | 8 | 0 | 0 | 0 |
| CS0307 | Bus Hot Spots | 59 | 0 | 59 | 59 | 0 | 0 | 0 |
| CS0310 | Clean Vehicle Technology Fund | 3 | 0 | 3 | 0 | 0 | 0 | 0 |
| CS0317 | VMS Signage | 43 | 0 | 43 | 4 | 0 | 0 | 0 |
| CS0319 | Challenge Fund | 2,630 | 0 | 2,630 | 508 | 750 | 0 | 0 |
| CS0323 | Flood Risk Mgmt | 55 | 0 | 55 | 37 | 0 | 0 | 0 |
| CS0325 | Street Lighting Invest to Save | 384 | 0 | 384 | 267 | 0 | 0 | 0 |
| CS0329 | Damens County Park | 200 | 0 | 200 | 262 | 0 | 0 | 0 |
| CS0332 | Flood Funding | 2,500 | 0 | 2,500 | 1,362 | 0 | 0 | 0 |
| CS0334 | Air Quality Monitoring Equip | 33 | 0 | 33 | 24 | 0 | 0 | 0 |
| CS0346 | WY+TF Forster Sq Station Gtwy Imp | 700 | 0 | 700 | 841 | 0 | 0 | 0 |
| CS0350 | Street Lighting Invest to Save | 0 | 0 | 0 | 0 | 1,650 | 0 | 0 |
| CS0353 | Strategic land purch Hard Ings Kghly | 0 | 0 | 0 | 0 | 950 | 0 | 0 |
| CS0355 | Strat land purc Harrogate Rd/New Line Jct | 0 | 0 | 0 | 0 | 3,500 | 0 | 0 |
| CS0337 | Capitalised Items | 0 | 0 | 0 | 17 | 0 | 0 | 0 |
| Total - Place - Planning, Transport & Highways | | 20,315 | 20 | 20,335 | 12,054 | 12,275 | 43,814 | 0 |
| Dept of Place - Other | | | | | | | | |
| CS0060 | Replacement of Vehicles | 3,000 | -700 | 2,300 | 1,587 | 3,000 | 3,000 | 3,000 |
| CS0066 | Ward Investment Fund | 35 | 0 | 35 | 0 | 0 | 0 | 0 |
| CS0151 | Building Safer Commun | 47 | 0 | 47 | 0 | 0 | 0 | 0 |
| CS0063 | Waste Infrastructure & Recycling | 36 | -12 | 24 | 24 | 875 | 225 | 0 |
| CS0090 | Landfill Restoration Sugden End | 40 | 0 | 40 | 41 | 0 | 0 | 0 |
| CS0132 | Community Hubs | 25 | 0 | 25 | 0 | 0 | 0 | 0 |
| CS0283 | Above Ground Fuel Storage | 60 | 0 | 60 | 0 | 0 | 0 | 0 |
| CS0324 | Waste Minimisation Strategy | 450 | 72 | 522 | 527 | 150 | 0 | 0 |
| CS0328 | Cliffe Castle Chimney Project | 69 | -6 | 63 | 29 | 35 | 0 | 0 |
| CS0356 | Cartwright Hall | 0 | 15 | 15 | 34 | 0 | 0 | 0 |
| CS0340 | St George's Hall | 220 | 40 | 260 | 247 | 3,528 | 0 | 0 |
| CS0121 | Roberts Park | 53 | 0 | 53 | 12 | 0 | 0 | 0 |
| CS0128 | Queensbury Sprt & Soc Club | 4 | 0 | 4 | 4 | 0 | 0 | 0 |
| CS0129 | Scholemoor Project | 0 | 0 | 0 | 0 | 83 | 0 | 0 |
| CS0162 | Capital Projects - Recreation | 210 | 20 | 230 | 212 | 0 | 0 | 0 |
| CS0187 | Comm Sports Field & Facili | 53 | 0 | 53 | 0 | 0 | 0 | 0 |
| CS0229 | Cliffe Castle Restoration | 3,069 | 0 | 3,069 | 1,240 | 605 | 479 | 0 |

| Scheme No | Scheme Description | Q3 Exec Jan 17 | Changes | Re profile Budget 2016-17 | Spend 28 Feb 17 | Budget 2017-18 | Budget 2018-19 | Budget 2019-20 & Onwards |
|--------------------------------------|-------------------------------------|----------------|-------------|---------------------------|-----------------|----------------|----------------|--------------------------|
| | | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 | £'000 |
| CS0242 | War Memorial | 5 | 0 | 5 | 5 | 0 | 0 | 0 |
| CS0288 | Thornton Grammar | 1 | 0 | 1 | 1 | 0 | 0 | 0 |
| CS0347 | Park Ave Cricket Ground | 720 | 0 | 720 | 778 | 167 | 0 | 0 |
| CS0245 | Doe Park | 194 | 0 | 194 | 9 | 0 | 0 | 0 |
| CS0349 | Chellow Dene Upper Reservoir | 300 | 0 | 300 | 304 | 0 | 0 | 0 |
| CS0284 | Sport Facilities Invest Prog (SFIP) | 444 | -243 | 201 | 216 | 0 | 0 | 0 |
| CS0356 | Sedburgh SFIP | 0 | 443 | 443 | 441 | 6,300 | 10,500 | 180 |
| CS0354 | Squire Lane Sports Facility | 0 | 0 | 0 | 0 | 500 | 4,500 | 4,000 |
| CS0107 | Markets | 35 | 0 | 35 | 38 | 50 | 50 | 67 |
| CS0327 | Oastler Market Redevelop | 35 | 0 | 35 | 30 | 100 | 2,159 | 0 |
| CS0342 | Westgate Carpark | 20 | 0 | 20 | 17 | 125 | 0 | 1,115 |
| CS0247 | Replace Box Office Equip | 10 | -5 | 5 | 4 | 5 | 0 | 0 |
| Total - Dept of Place - Other | | 9,135 | -376 | 8,759 | 5,802 | 15,523 | 20,913 | 8,362 |

| | | | | | | | | |
|--|--|--------------|---------------|--------------|--------------|--------------|----------|----------|
| Corp Serv - Estates & Property Services | | | | | | | | |
| CS0094 | Property Programme (bworks) | 698 | -500 | 198 | 67 | 500 | 0 | 0 |
| CS0262 | Prop Prog - Office Ration/ Fmr Library | 247 | 0 | 247 | 246 | 0 | 0 | 0 |
| CS0294 | Property Prog - Essential Maint | 614 | -100 | 514 | 495 | 100 | 0 | 0 |
| CS0295 | Property Prog - Invest to Save | 5 | 0 | 5 | 5 | 0 | 0 | 0 |
| CS0309 | Birklands-Mail Finishing Equip | 7 | 0 | 7 | 0 | 0 | 0 | 0 |
| CS0308 | Property Programme 15/16 | 233 | 0 | 233 | 121 | 0 | 0 | 0 |
| CS0333 | Argos Chambers / Britannia Hse | 1,620 | -500 | 1,120 | 982 | 1,223 | 0 | 0 |
| CS0344 | Property Programme 16/17 | 1,600 | -600 | 1,000 | 755 | 600 | 0 | 0 |
| CS0230 | Beechgrove Allotments | 274 | 0 | 274 | 0 | 0 | 0 | 0 |
| CS0050 | Carbon Management | 1,315 | -700 | 615 | 522 | 2,320 | 0 | 0 |
| CS0157 | DEEP/Community Warmth | 96 | -96 | 0 | 0 | 96 | 0 | 0 |
| CS0305 | LCR Green Deal Comm | 76 | -61 | 15 | 6 | 61 | 0 | 0 |
| Total - Corp Serv – Estates & Property Services | | 6,785 | -2,557 | 4,228 | 3,199 | 4,900 | 0 | 0 |

| | | | | | | | | |
|--|--------------------------------|--------------|----------|--------------|----------|---------------|---------------|---------------|
| Reserve Schemes & Contingencies | | | | | | | | |
| | General Contingency | 5,076 | 0 | 5,076 | 0 | 2,000 | 2,000 | 4,000 |
| CS0277 | Wyke Manor Ph2 Sports Dev | 0 | 0 | 0 | 0 | 0 | 493 | 0 |
| | Essential Maintenance Prov | 0 | 0 | 0 | 0 | 2,000 | 2,000 | 4,000 |
| | Bfd City Ctre Townscape Herit | 0 | 0 | 0 | 0 | 2,750 | 0 | 0 |
| | Strategic acquisition | 0 | 0 | 0 | 0 | 10,000 | 10,000 | 20,000 |
| | Keighley One Public Sector Est | 0 | 0 | 0 | 0 | 3,000 | 10,000 | 5,000 |
| | Depots | 0 | 0 | 0 | 0 | 0 | 3,000 | 0 |
| | District Heating Scheme | 0 | 0 | 0 | 0 | 0 | 7,000 | 7,000 |
| | Cust Serv Strategy | 0 | 0 | 0 | 0 | 250 | 0 | 0 |
| | Canal Road Land Assembly | 0 | 0 | 0 | 0 | 0 | 450 | 0 |
| | Bereavement Strategy | 0 | 0 | 0 | 0 | 0 | 8,500 | 8,500 |
| Total - Reserve Schemes & Contingencies | | 5,076 | 0 | 5,076 | 0 | 20,000 | 43,443 | 48,500 |

| | | | | | | | |
|-----------------------------|--------|--------|--------|--------|---------|---------|--------|
| TOTAL - All Services | 80,156 | -3,980 | 76,176 | 49,664 | 125,608 | 160,857 | 65,229 |
|-----------------------------|--------|--------|--------|--------|---------|---------|--------|

